**MISSION STATEMENT:** NO CHANGE

"TO PROVIDE AND MANAGE THE NECESSARY SERVICES FOR OUR COMMUNITY HEALTH, SAFETY, WELL BEING, AND PROSPERITY"

#### **VISION:**

- EARN AND MAINTAIN COMMUNITY'S TRUST THROUGH A PROFICIENT AND TRANSPARENT OPERATION THAT IS RESPONSIVE TO ITS NEEDS
- MAINTAIN FINANCIAL STABILITY
- EMPLOY ALL AVAILABLE RESOURCES TO BENEFIT COMMUNITY IN A SUSTAINABLE WAY

#### **PLANNING COMMITTEE:**

#### **MISSION STATEMENT:**

"TO PROVIDE A TANGEABLE AND MEASURABLE DIRECTION TO OUR ORGANIZATION"

#### **VISION:**

IDENTIFY, PRIORITIZE AND DOCUMENT SHORT AND LONG TERM GOALS OF THE DISTRICT

### **PERSONNEL COMMITTEE:**

#### **MISSION STATEMENT:**

"TO MAINTAIN A QUALIFIED STAFF AND BOARD OF DIRECTORS"

#### **VISION:**

DEVELOP EMPLOYEE AND BOARD COMPETENCY THROUGH CONTINUED EDUCATION, CERTIFICATION AND TRAINING

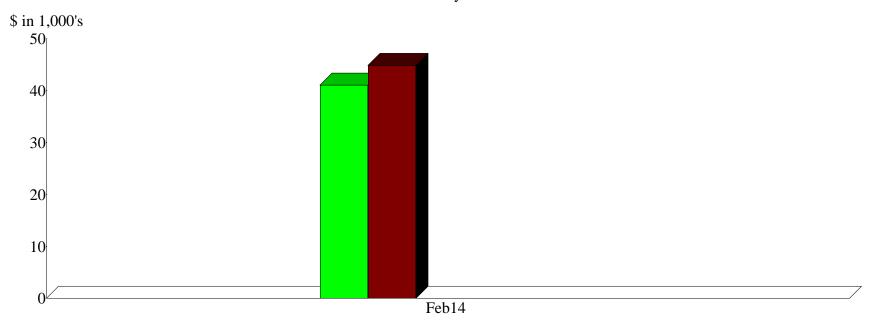
THE PLANNING COMMITTEE IS RECOMENDING THE BOARD
REQUIRE EACH COMMITTEE AND EACH DEPARTMENT TO
DEVELOP A MISSION STATEMENT AND A SUPPORTING VISION
STATEMENT.

# Indian Valley Community Services District Expenses by Vendor Summary February 2014

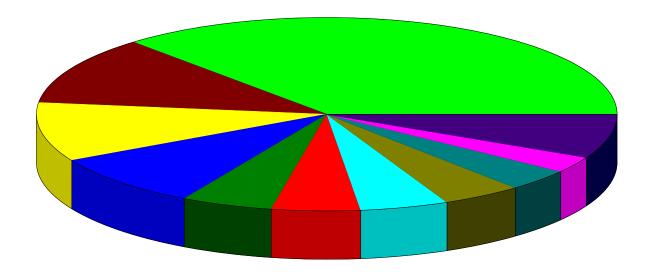
	Feb 14
Allegiance	1,916.88
AmeriGas	1,405.05
Anna Lawson	170.63
AT&T Mobility	294.92
Barnard and Associates	1,331.15
Basic Lab	2,714.00
Blue Shield	2,309.10
California Special Districts	575.00
Cascade Subscription Service	142.00
Embassy Suites	317.11
Evergreen Market	8.58
Flanigan-Leavitt Insurance	116.00
Forest Stationers	435.70
Frontier	725.55
GE Capital	65.47
Greenville Auto Parts	290.82
HACH	66.26
Howard Storage	120.00
Hunter Hardware	12.20
Jean Johns	750.00
Law Office of Gregory Einhorn	1,111.00
Lawson, Jesse	69.11
McMaster-Carr	27.62
Nellz Towne Pump	618.43
PG&E	3,062.91
Pitney Bowes	1,000.00
Plumas Bank	50.00
PSP	982.50
QuickBooks Payroll Service	9.00
RCAC	2,332.76
Scott Tanner Business Equipment	47.18
Sierra Cycle	1,238.43
SST Oil Cardlock	345.89
State Fund	1,734.83
Taylorsville Community Grange	50.00
USA BlueBook	1,971.87
Void	0.00
TOTAL	28,417.95

### Income and Expense by Month February 2014

Income Expense



Expense Summary February 2014

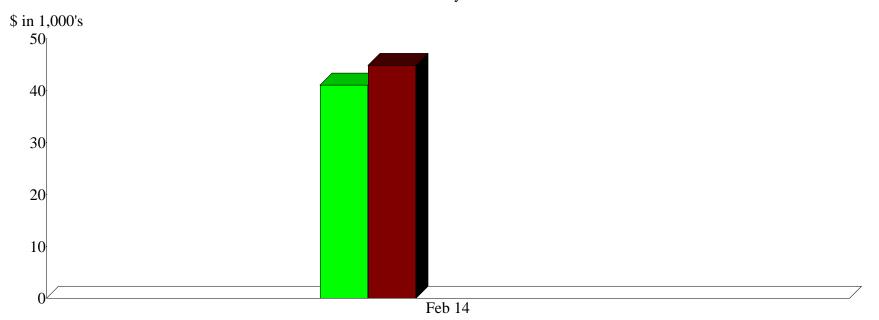


1 Payroll Expenses	%36.65
6 Professional Service	11.49
4 Utilities	9.96
8 EE Benefits	9.01
7 Permits and Inspections	5.20
2 Supplies	4.97
11 Repairs and Maintenan	ce 4.95
13 Insurance	4.53
5 Office Expense	3.70
10 Vehicle Expenses	2.80
Other	6.74
Total	\$44,866.69

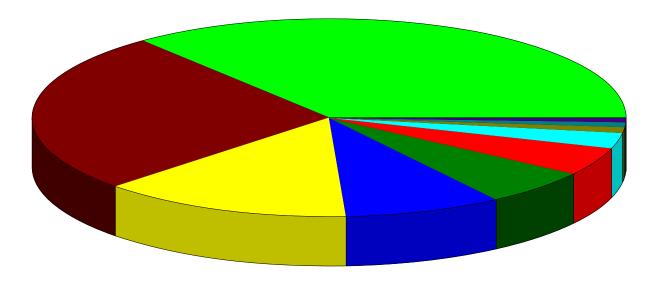
By Account

### Income and Expense by Month February 2014





Expense Summary February 2014



Gville Water	%41.57
Gville Sewer	30.68
Admin	\$-8,499.64
Crescent Mil	ls 10.00
Fire	6.84
Maintenance	5.47
Tville Sewer	3.07
Gville Lighti	ng 1.28
Tville Lights	1.09
Park	0.02
Unclassified	0.00
Sub-Total	\$44,866.69

By Class

# **Indian Valley Community Services District** Profit & Loss Budget vs. Actual July 2013 through February 2014

#### Admin

	Jul '13 - Feb 14	Budget	\$ Over Budget	% of Budget
Income				
30 Service Charges	0.63			
35 Tax Revenue	0.00			
Total Income	0.63			
Expense				
1 Payroll Expenses	42,679.44	100,000.00	-57,320.56	42.7%
10 Vehicle Expenses				
10.1 Fuel	0.00			
10.2 Repairs	18.06			
Total 10 Vehicle Expenses	18.06			
11 Repairs and Maintenance	0.00			
12 Refund of Deposit	27.18			
13 Insurance	11,434.93	15,500.00	-4,065.07	73.8%
14 Rent	6,780.00	10,000.00	-3,220.00	67.8%
16 Training	0.00	•	•	
17 Travel - Conferences	864.31			
17.5 Education and Training	2.846.30	500.00	2,346.30	569.3%
18 Administration Expense	-158,210.10	-189,900.00	31,689.90	83.3%
19 Property Tax	0.00	.00,000.00	3.,555.55	00.070
2 Supplies	1,665.57	2,000.00	-334.43	83.3%
20 County Admin Fee	0.00	5,000.00	-5,000.00	0.0%
21 Maintenance Allocation	0.00	0,000.00	0,000.00	0.070
3 Communication	8,955.43	9,500.00	-544.57	94.3%
4 Utilities	0,555.45	3,300.00	-544.57	54.570
4.1 electric	964.49	1,600.00	-635.51	60.3%
4.2 garbage	0.00	1,000.00	-033.31	00.570
4.3 Propane/Oil	408.80	1,000.00	-591.20	40.9%
4.4 Sewer	0.00	1,000.00	-551.20	40.570
4.5 Water	0.00			
4.5 Water 4 Utilities - Other	0.00			
Total 4 Utilities	1,373.29	2,600.00		52.8%
40 IVASA Transfer	0.00	,	,	
5 Office Expense	9,657.38			
6 Professional Service	36,520.91	37,800.00	-1,279.09	96.6%
7 Permits and Inspections	0.00	1,000.00	-1,000.00	0.0%
8 EE Benefits	24,526.67	6,000.00	18,526.67	408.8%
9 Mileage Reimbursement	4,158.94	0,000.00	10,020.07	400.076
Total Expense	-6,701.69	0.00	-6,701.69	100.0%
•				
et Income	6,702.32	0.00	6,702.32	100.0%

# **Indian Valley Community Services District** Profit & Loss Budget vs. Actual July 2013 through February 2014

#### **Crescent Mills**

_	Jul '13 - Feb 14	Budget	\$ Over Budget	% of Budget
Income	27.740.20	50,040,04	40 407 04	66.3%
30 Service Charges 35 Tax Revenue	37,712.30 0.00	56,849.94	-19,137.64	00.3%
Total Income	37,712.30	56,849.94	-19,137.64	66.3%
Expense 1 Payroll Expenses	5,882.53	10,000.00	-4,117.47	58.8%
10 Vehicle Expenses	5,662.55	10,000.00	-4,117.47	30.070
10.1 Fuel	23.76			
10.2 Repairs	24.36			
Total 10 Vehicle Expenses	48.12			
11 Repairs and Maintenance	614.23	4,500.00	-3,885.77	13.6%
12 Refund of Deposit	0.00			
13 Insurance	173.03			
14 Rent	0.00			
16 Training	0.00			
17 Travel - Conferences	0.00			
17.5 Education and Training	0.00			
18 Administration Expense	3,434.16	12,531.51	-9,097.35	27.4%
19 Property Tax	0.00			
2 Supplies	102.20	2,000.00	-1,897.80	5.1%
20 County Admin Fee	0.00			
21 Maintenance Allocation	180.24	4,080.77	-3,900.53	4.4%
3 Communication	0.00	300.00	-300.00	0.0%
4 Utilities				
4.1 electric	409.08	600.00	-190.92	68.2%
4.2 garbage	0.00			
4.3 Propane/Oil	0.00			
4.4 Sewer	0.00			
4.5 Water	0.00			
4 Utilities - Other	0.00			
Total 4 Utilities	409.08	600.00	-190.92	68.2%
40 IVASA Transfer	0.00	1,000.00	-1,000.00	0.0%
5 Office Expense	0.00	800.00	-800.00	0.0%
6 Professional Service	1,001.00	1,200.00	-199.00	83.4%
7 Permits and Inspections	3,619.08	2,000.00	1,619.08	181.0%
8 EE Benefits	0.00			
9 Mileage Reimbursement	0.00			
Total Expense	15,463.67	39,012.28	-23,548.61	39.6%
t Income	22,248.63	17,837.66	4,410.97	124.7%

# **Indian Valley Community Services District** Profit & Loss Budget vs. Actual July 2013 through February 2014

Fire

	LIIG			
	Jul '13 - Feb 14	Budget	\$ Over Budget	% of Budget
Income	0.00	5,000.00	-5,000.00	0.0%
30 Service Charges 35 Tax Revenue	0.00	125,000.00	-5,000.00	0.0%
Total Income	0.00	130,000.00	-130,000.00	0.0%
	0.00	100,000.00	100,000.00	0.070
Expense 1 Payroll Expenses	18,190.41	32,000.00	-13,809.59	56.8%
10 Vehicle Expenses	0.054.00	4.500.00	0.45.07	05.70/
10.1 Fuel	3,854.93	4,500.00	-645.07	85.7% 36.0%
10.2 Repairs	1,079.82	3,000.00	-1,920.18	
Total 10 Vehicle Expenses	4,934.75	7,500.00	-2,565.25	65.8%
11 Repairs and Maintenance	262.51	500.00	-237.49	52.5%
12 Refund of Deposit	0.00	0.500.00	0.040.40	00.00
13 Insurance	6,583.84	9,500.00	-2,916.16	69.3%
14 Rent	0.00 520.00			
16 Training 17 Travel - Conferences	0.00			
17 Traver - Conferences 17.5 Education and Training	0.00			
18 Administration Expense	42,370.23	35,347.47	7,022.76	119.9%
19 Property Tax	0.00	55,547.47	7,022.70	110.076
2 Supplies	1.960.81	500.00	1,460.81	392.2%
20 County Admin Fee	0.00	333.33	.,	002.27
21 Maintenance Allocation	0.00			
3 Communication	0.00	1,800.00	-1,800.00	0.0%
4 Utilities				
4.1 electric	1,321.67	2,500.00	-1,178.33	52.9%
4.2 garbage	0.00			
4.3 Propane/Oil	3,650.17	7,000.00	-3,349.83	52.1%
4.4 Sewer	681.27	225.00	456.27	302.8%
4.5 Water	586.86	400.00	186.86	146.7%
4 Utilities - Other	62.45			
Total 4 Utilities	6,302.42	10,125.00	-3,822.58	62.2%
40 IVASA Transfer	0.00			
5 Office Expense	0.00			
6 Professional Service	0.00			
7 Permits and Inspections	0.00			
8 EE Benefits	7,459.77	17,000.00	-9,540.23	43.9%
9 Mileage Reimbursement	0.00			
Total Expense	88,584.74	114,272.47	-25,687.73	77.5%
et Income	-88,584.74	15,727.53	-104,312.27	-563.2%

# **Indian Valley Community Services District** Profit & Loss Budget vs. Actual July 2013 through February 2014

**Gville Lighting** 

	Jul '13 - Feb 14	Budget	\$ Over Budget	% of Budget
Income				
30 Service Charges	0.00	2,500.00	-2,500.00	0.0%
35 Tax Revenue	0.00	13,000.00	-13,000.00	0.0%
Total Income	0.00	15,500.00	-15,500.00	0.0%
Expense				
1 Payroll Expenses	0.00			
10 Vehicle Expenses				
10.1 Fuel	0.00			
10.2 Repairs	0.00			
Total 10 Vehicle Expenses	0.00			
11 Repairs and Maintenance	35.08			
12 Refund of Deposit	0.00			
13 Insurance	0.00			
14 Rent	0.00			
16 Training	0.00			
17 Travel - Conferences	0.00			
17.5 Education and Training	0.00			
18 Administration Expense	5,486.43	4,478.62	1,007.81	122.5%
19 Property Tax	0.00			
2 Supplies	0.00			
20 County Admin Fee	0.00			
21 Maintenance Allocation	0.00			
3 Communication	0.00			
4 Utilities				
4.1 electric	6,026.42	10,000.00	-3,973.58	60.3%
4.2 garbage	0.00			
4.3 Propane/Oil	0.00			
4.4 Sewer	0.00			
4.5 Water	0.00			
4 Utilities - Other	0.00			
Total 4 Utilities	6,026.42	10,000.00	-3,973.58	60.3%
40 IVASA Transfer	0.00			
5 Office Expense	0.00			
6 Professional Service	0.00			
7 Permits and Inspections	0.00			
8 EE Benefits	0.00			
9 Mileage Reimbursement	0.00			
Total Expense	11,547.93	14,478.62	-2,930.69	79.8%
et Income	-11,547.93	1,021.38	-12,569.31	-1,130.6%

# **Indian Valley Community Services District** Profit & Loss Budget vs. Actual July 2013 through February 2014

#### **Gville Sewer**

	Jul '13 - Feb 14	Budget	\$ Over Budget	% of Budget
Income 30 Service Charges	84,591.42	128,723.42	-44,132.00	65.7%
35 Tax Revenue	0.00	18,000.00	-18,000.00	0.0%
Total Income	84,591.42	146,723.42	-62,132.00	57.7%
Expense 1 Payroll Expenses	20,310.42	40,000.00	-19,689.58	50.8%
10 Vehicle Expenses 10.1 Fuel 10.2 Repairs	149.35 153.10			
Total 10 Vehicle Expenses	302.45			
11 Repairs and Maintenance 12 Refund of Deposit 13 Insurance	30.74 0.00 1.087.64	5,000.00	-4,969.26	0.6%
14 Rent 16 Training 17 Travel - Conferences	0.00 0.00 0.00 0.00			
17 Travel - Conferences 17.5 Education and Training	0.00			
18 Administration Expense 19 Property Tax	10,593.05 140.71	39,332.58	-28,739.53	26.9%
2 Supplies 20 County Admin Fee	2,031.94 0.00	1,000.00	1,031.94	203.2%
21 Maintenance Allocation 3 Communication	1,639.12 0.00	16,323.10 1,000.00	-14,683.98 -1,000.00	10.0% 0.0%
4 Utilities 4.1 electric 4.2 garbage	3,051.93 0.00	5,200.00	-2,148.07	58.7%
4.3 Propane/Oil 4.4 Sewer 4.5 Water 4 Utilities - Other	392.65 0.00 0.00 0.00	1,000.00	-607.35	39.3%
Total 4 Utilities	3,444.58	6,200.00	-2,755.42	55.6%
40 IVASA Transfer 5 Office Expense	0.00 0.00	2,600.00	-2,600.00	0.0%
6 Professional Service	0.00	500.00	-500.00	0.0%
7 Permits and Inspections 8 EE Benefits 9 Mileage Reimbursement	12,734.22 0.00 0.00	5,200.00	7,534.22	244.9%
Total Expense	52,314.87	117,155.68	-64,840.81	44.7%
et Income	32,276.55	29,567.74	2,708.81	109.2%

# **Indian Valley Community Services District** Profit & Loss Budget vs. Actual July 2013 through February 2014

#### **Gville Water**

	Jul '13 - Feb 14	Budget	\$ Over Budget	% of Budget
Income 30 Service Charges 35 Tax Revenue	266,877.19 0.00	411,557.00	-144,679.81	64.8%
Total Income	266,877.19	411,557.00	-144,679.81	64.8%
Expense 1 Payroll Expenses 10 Vehicle Expenses 10.1 Fuel	46,427.99 801.72 195.76	60,000.00	-13,572.01	77.4%
10.2 Repairs  Total 10 Vehicle Expenses	997.48			
11 Repairs and Maintenance 12 Refund of Deposit 13 Insurance 14 Rent 16 Training 17 Travel - Conferences	7,506.19 226.00 1,087.64 0.00 0.00 0.00	15,000.00	-7,493.81	50.0%
17.5 Education and Training 18 Administration Expense	0.00 81,065.14	79,510.93	1,554.21	102.0%
19 Property Tax 2 Supplies 20 County Admin Fee	0.00 3,155.63 0.00	5,000.00	-1,844.37	63.1%
21 Maintenance Allocation 3 Communication 4 Utilities	6,395.02 0.00	24,484.64 2,300.00	-18,089.62 -2,300.00	26.1% 0.0%
4.1 electric 4.2 garbage 4.3 Propane/Oil 4.4 Sewer 4.5 Water 4 Utilities - Other	16,248.62 0.00 461.70 0.00 0.00 0.00	35,000.00 100.00 3,000.00 250.00 1,000.00	-18,751.38 -100.00 -2,538.30 -250.00 -1,000.00	46.4% 0.0% 15.4% 0.0% 0.0%
Total 4 Utilities	16,710.32	39,350.00	-22,639.68	42.5%
40 IVASA Transfer 5 Office Expense 6 Professional Service 7 Permits and Inspections 8 EE Benefits 9 Mileage Reimbursement	0.00 0.00 4,265.00 32,801.96 0.00 0.00	2,600.00 2,800.00 10,000.00	-2,600.00 1,465.00 22,801.96	0.0% 152.3% 328.0%
Total Expense	200,638.37	241,045.57	-40,407.20	83.2%
et Income	66,238.82	170,511.43	-104,272.61	38.8%

# **Indian Valley Community Services District** Profit & Loss Budget vs. Actual July 2013 through February 2014

#### Maintenance

Jul '13 - Feb 14	Budget	\$ Over Budget	% of Budget
0.00			
0.00			
0.00	10,000.00	-10,000.00	0.0%
2,940.15 1,129.45	8,000.00	-5,059.85	36.8%
4,069.60	8,000.00	-3,930.40	50.9%
3,578.96 0.00 0.00	25,000.00	-21,421.04	14.3%
0.00 0.00 0.00			
0.00 0.00 0.00	2,000.00	-2,000.00	0.0%
4,377.67 0.00	2,000.00	2,377.67	218.9%
-9,714.56 0.00	-48,500.00 1,500.00	38,785.44 -1,500.00	20.0% 0.0%
0.00 7.53 0.00 0.00 0.00 0.00			
7.53			
0.00 0.00 0.00 0.00 0.00 0.00			
2,319.20	0.00	2,319.20	100.0%
-2,319.20	0.00	-2,319.20	100.0%
	0.00 0.00 0.00 2,940.15 1,129.45 4,069.60 3,578.96 0.00 0.	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0

# **Indian Valley Community Services District** Profit & Loss Budget vs. Actual July 2013 through February 2014

Park

	Jul '13 - Feb 14	Budget	\$ Over Budget	% of Budget
Income				
30 Service Charges	0.00	5,500.00	-5,500.00	0.0%
35 Tax Revenue	0.00	35,000.00	-35,000.00	0.0%
Total Income	0.00	40,500.00	-40,500.00	0.0%
Expense				
1 Payroll Expenses 10 Vehicle Expenses	3,218.47	5,500.00	-2,281.53	58.5%
10.1 Fuel	22.46	300.00	-277.54	7.5%
10.1 Fuel 10.2 Repairs	12.64	300.00	-211.54	7.5%
Total 10 Vehicle Expenses	35.10	300.00	-264.90	 11.7%
11 Repairs and Maintenance	508.64	9,000.00	-8,491.36	5.7%
12 Refund of Deposit	0.00	7,	, , ,	
13 Insurance	0.00			
14 Rent	0.00			
16 Training	0.00			
17 Travel - Conferences	0.00			
17.5 Education and Training	0.00			
18 Administration Expense	7,471.69	12,354.11	-4,882.42	60.5%
19 Property Tax	0.00			
2 Supplies	518.16	2,000.00	-1,481.84	25.9%
20 County Admin Fee	0.00			
21 Maintenance Allocation	1,102.09	2,509.68	-1,407.59	43.9%
3 Communication	0.00			
4 Utilities				
4.1 electric	40.78	1,000.00	-959.22	4.1%
4.2 garbage	685.93	1,000.00	-314.07	68.6%
4.3 Propane/Oil	0.00			
4.4 Sewer	644.43	125.00	519.43	515.5%
4.5 Water	800.16	5,500.00	-4,699.84	14.5%
4 Utilities - Other	0.00			
Total 4 Utilities	2,171.30	7,625.00	-5,453.70	28.5%
40 IVASA Transfer	0.00			
5 Office Expense	0.00			
6 Professional Service	0.00			
7 Permits and Inspections	0.00			
8 EE Benefits	0.00	650.00	-650.00	0.0%
9 Mileage Reimbursement	214.70			
Total Expense	15,240.15	39,938.79	-24,698.64	38.2%
t Income	-15,240.15	561.21	-15,801.36	-2,715.6%

# **Indian Valley Community Services District** Profit & Loss Budget vs. Actual July 2013 through February 2014

**Tville Lights** 

I ville Lights				
Jul '13 - Feb 14	Budget	\$ Over Budget	% of Budget	
0.00 0.00	250.00 1,300.00	-250.00 -1,300.00	0.0% 0.0%	
0.00	1,550.00	-1,550.00	0.0%	
411.14 0.00 0.00				
0.00				
7.83 0.00 0.00 0.00 0.00 0.00 0.00	447.96	711 00	259.0%	
1,159.74 0.00 0.00 0.00 0.00 0.00	447.86	711.88	259.0%	
1,167.31 0.00 0.00 0.00 0.00 0.00	1,000.00	167.31	116.7%	
1,167.31	1,000.00	167.31	116.7%	
0.00 0.00 0.00 0.00 0.00 0.00				
2,746.02	1,447.86	1,298.16	189.7%	
	0.00 0.00 411.14 0.00 0.00 7.83 0.00	0.00	0.00	

# **Indian Valley Community Services District** Profit & Loss Budget vs. Actual July 2013 through February 2014

**Tville Sewer** 

	Jul '13 - Feb 14	Budget	\$ Over Budget	% of Budget
Income				
30 Service Charges 35 Tax Revenue	12,419.88	24,446.40	-12,026.52	50.8%
Total Income	12,419.88	24,446.40	-12,026.52	50.8%
Expense				
1 Payroll Expenses	2,580.68	2,640.00	-59.32	97.8%
10 Vehicle Expenses 10.1 Fuel	16.97			
10.2 Repairs	17.39			
Total 10 Vehicle Expenses	34.36			
11 Repairs and Maintenance	33.74	2,180.00	-2,146.26	1.5%
12 Refund of Deposit	0.00			
13 Insurance	123.60			
14 Rent	0.00			
16 Training	0.00			
17 Travel - Conferences	0.00			
17.5 Education and Training	0.00			
18 Administration Expense	6,629.67	5,896.91	732.76	112.4%
19 Property Tax	0.00			
2 Supplies	98.24	1,000.00	-901.76	9.8%
20 County Admin Fee	0.00			
21 Maintenance Allocation	398.09	1,101.81	-703.72	36.1%
3 Communication	0.00	300.00	-300.00	0.0%
4 Utilities				
4.1 electric	1,093.01	1,800.00	-706.99	60.7%
4.2 garbage	0.00			
4.3 Propane/Oil	173.77	800.00	-626.23	21.7%
4.4 Sewer	0.00			
4.5 Water	0.00			
4 Utilities - Other	0.00			
Total 4 Utilities	1,266.78	2,600.00	-1,333.22	48.7%
40 IVASA Transfer	0.00			
5 Office Expense	0.00	285.00	-285.00	0.0%
6 Professional Service	1,197.00	1,000.00	197.00	119.7%
7 Permits and Inspections	8,877.00			
8 EE Benefits	0.00	60.00	-60.00	0.0%
9 Mileage Reimbursement	0.00			
Total Expense	21,239.16	17,063.72	4,175.44	124.5%
t Income	-8,819.28	7,382.68	-16,201.96	-119.5%

# **Indian Valley Community Services District** Profit & Loss Budget vs. Actual July 2013 through February 2014

Total unclassified

0.00	0.00	0.00	0.0%
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# **Indian Valley Community Services District** Profit & Loss Budget vs. Actual July 2013 through February 2014

TOTAL

	Jul '13 - Feb 14	Budget	\$ Over Budget	% of Budget
Income				
30 Service Charges	401,601.42	634,826.76	-233,225.34	63.3%
35 Tax Revenue	0.00	192,300.00	-192,300.00	0.0%
Total Income	401,601.42	827,126.76	-425,525.34	48.6%
Expense				
1 Payroll Expenses 10 Vehicle Expenses	139,701.08	260,140.00	-120,438.92	53.7%
10.1 Fuel	7.809.34	12,800.00	-4,990.66	61.0%
10.2 Repairs	2,630.58	3,000.00	-369.42	87.7%
Total 10 Vehicle Expenses	10,439.92	15,800.00	-5,360.08	66.1%
11 Repairs and Maintenance	12,577.92	61,180.00	-48,602.08	20.6%
12 Refund of Deposit	253.18	0.00	253.18	100.09
13 Insurance	20,490.68	25,000.00	-4,509.32	82.09
14 Rent	6,780.00	10,000.00	-3,220.00	67.89
16 Training	520.00	0.00	520.00	100.09
17 Travel - Conferences	864.31	0.00	864.31	100.09
17.5 Education and Training	2,846.30	2,500.00	346.30	113.99
18 Administration Expense	0.01	-0.01	0.02	-100.09
19 Property Tax	140.71	0.00	140.71	100.09
2 Supplies	13,910.22	15,500.00	-1,589.78	89.79
20 County Admin Fee	0.00	5,000.00	-5,000.00	0.09
21 Maintenance Allocation	0.00	0.00	0.00	0.09
3 Communication	8,955.43	16,700.00	-7,744.57	53.69
4 Utilities				
4.1 electric	30,323.31	58,700.00	-28,376.69	51.7%
4.2 garbage	693.46	1,100.00	-406.54	63.0%
4.3 Propane/Oil	5,087.09	12,800.00	-7,712.91	39.7%
4.4 Sewer	1,325.70	600.00	725.70	221.0%
4.5 Water	1,387.02	6,900.00	-5,512.98	20.1%
4 Utilities - Other	62.45	0.00	62.45	100.0%
Total 4 Utilities	38,879.03	80,100.00	-41,220.97	48.5%
40 IVASA Transfer	0.00	1,000.00	-1,000.00	0.09
5 Office Expense	9,657.38	6,285.00	3,372.38	153.7%
6 Professional Service	42,983.91	43,300.00	-316.09	99.39
7 Permits and Inspections	58,032.26	18,200.00	39,832.26	318.99
8 EE Benefits	31,986.44	23,710.00	8,276.44	134.99
9 Mileage Reimbursement	4,373.64	0.00	4,373.64	100.0%
Total Expense	403,392.42	584,414.99	-181,022.57	69.0%
t Income	-1,791.00	242,711.77	-244,502.77	-0.7%